

**FISCAL YEAR 2004
Operating Cost Standards
Section 202 and 811**

OFFICE

2004 OPERATING COST STANDARDS

BOSTON HUB

Boston	\$ 5,866
Hartford	5,527
Manchester	4,461
Bangor	4,591
Burlington	4,475
Providence	5,466

NEW YORK HUB

New York City	6,641
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BUFFALO HUB

Buffalo	4,675
Albany	4,787

PHILADELPHIA HUB

Charleston	4,392
Newark	5,749
Camden	5,212
Pittsburgh	4,254
Philadelphia	5,240
Wilmington	4,845

BALTIMORE HUB

Baltimore	4,561
Richmond	4,079
Washington	4,645

GREENSBORO HUB

Columbia	3,627
Greensboro	3,937

ATLANTA HUB

Atlanta	3,710
San Juan	3,627
Louisville	3,937
Knoxville	3,626
Nashville	3,485
Memphis	3,710

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JACKSONVILLE HUB	
Jacksonville	3,595
Miami	3,848
Tampa	3,399
Birmingham	3,627
Jackson	3,737
CHICAGO HUB	
Chicago	4,417
Indianapolis	4,191
COLUMBUS HUB	
Cincinnati	4,220
Cleveland	4,702
Columbus	4,166
DETROIT HUB	
Detroit	4,699
Grand Rapids	3,910
MINNEAPOLIS HUB	
Milwaukee	4,276
Minneapolis	4,561
FT. WORTH HUB	
Ft. Worth	3,937
Albuquerque	3,850
Lubbock	3,796
Houston	3,910
Little Rock	3,372
New Orleans	3,514
Shreveport	3,626
San Antonio	3,612

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2004 OPERATING COST STANDARDS

KANSAS CITY HUB

Des Moines	3,825
Kansas City	4,276
Topeka	3,767
Omaha	3,850
Oklahoma City	3,626
Tulsa	3,737
St. Louis	4,506

DENVER HUB

Denver	4,166
Casper	3,538
Fargo	3,538
Helena	3,850
Salt Lake City	3,653
Sioux Falls	3,514

SAN FRANCISCO HUB

Honolulu (Guam)	5,466
Reno	4,417
Phoenix	3,850
Sacramento	4,902
San Francisco	5,466

LOS ANGELES HUB

Los Angeles	5,102
San Diego	4,729
Santa Ana	5,102

SEATTLE HUB

Anchorage	7,799
Portland	4,079
Boise	3,966
Seattle	4,335
Spokane	4,247

NATIONAL AVERAGE FOR 2003 – 185.1

<u>CITIES</u>	<u>ANNUAL AVERAGE</u> <u>2003</u>	<u>PERCENTAGE</u> <u>INCREASE</u>
Chicago-Gary-Kenosha IL-IN-WI	192.8	7.7
Los Angeles-Riverside- Orange County, CA	194.5	9.4
NY-Northern NJ-Long Island, NY-NJ-CT-PA	209.8	24.7
Phil-Wilmington-Atlantic City, PA-NJ-DE-MD	190.8	5.7
San Francisco-Oakland- San Jose, CA	222.2	37.1
Bremerton, WA Seattle-Tacoma,	198.0	12.9